

## Policy and horizontal mergers

Ideally, to evaluate a merger, we would want:

1] Demand structure (elasticities, quality differences)

2] Cost structure

3] Accurate behavioral assumptions

4] Changes in behavior, entry decisions, etc

• However, we don't have most of this. Merger simulations do some of this. (focus mostly on the demand structure.)

Typically, mergers look like:

• 1996 office Depot / Staples proposed mergers

• They were two of three office supply superstores. (merger  $\Rightarrow$  high concentration)

• Is this the right definition of a market?

• "OD/Staples," there are many competitors for the products we sell."

• Ultimately, this merger was killed by the anti-trust authorities.

Merger Law:

• Clayton antitrust act and FTC act (1914)

• pre-merger notification requirement. (since 1976)

• Hart-Scott-Rodino

• Prior to this: scrambled eggs problem. Merge and mix things up quickly to prevent reversibility

- FTC specializes in, say, health care
- DOJ deals with, among other things, electricity mergers.

1982: horizontal merger guidelines

◦ Three cases:

◦ "go ahead" - most common

◦ approval with conditions (eg. divest retail gas stations)

◦ can be fought in court - almost always

lose, though  
◦ courts follow case law, not merger guidelines.

◦ not approved

allows us to define mkt share {

- Define the relevant markets?
- product
- geographic

} not always easy to measure

⇓  
◦ calculate pre-merger HHI.

⇓  
◦ check post-merger HHI and  $\Delta HHI$

◦ approval in some cases ←

⇓  
◦ ease of entry?  
◦ ease of collusion?  
◦ cost efficiencies?

approval ←      ⇓  
injunction

Defining markets is really difficult sometimes.  
Principle of DOJ guidelines

- Hypothetical monopoly test to define markets
  - is the demand "curve" sufficiently inelastic?
  - empirically, this is pretty imprecise
  - Find critical elasticity. Want to choose this so that there are "enough" but not "too many" substitutes.

- $p^0$  - pre-merger price
- $p^1$  -  $p^0$  + specified price increase
- $p^m$  - price for hypothetical monopolist
- $c$  - sr mc (assumed to be zero)

- $m$  - pre-merger cost margin:  $\frac{p^0 - c}{p^0}$
- $t$  - minimum price in  $\frac{p^1 - p^0}{p^0}$  deemed significant

isoelastic dmd:  $\frac{1+t}{m+t}$  } critical elasticity  
 linear demand:  $\frac{1}{m+t}$

	$m=0$	$m=40$	$m=60$	$m=70$
Linear	10	2	1.43	1.25
isoelastic	21	2.33	1.91	1.40

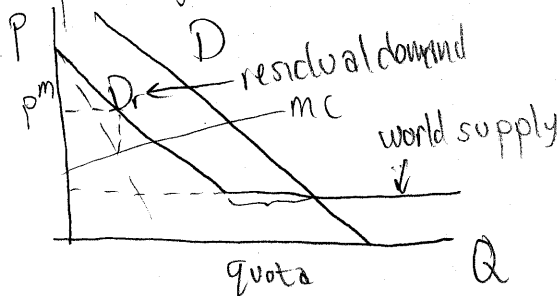
- Difficult to implement this in practice
  - might as well estimate entire demand system

- what if you already have a duopoly that has occasional price wars? which price is relevant

### Geography matters:

- is gas in Providence a substitute for gas in Boston?
- it is easy to determine what is clearly "out" of the market
- Basic focus is on transportation and transaction costs. (also trade barriers for international markets)
- where are arbitrage constraints binding?
- $|p_2 - p_1| \leq t$   
transportation/transaction costs  
 typically assume  $t$  is perfectly elastic  
 not a good assumption for, say, electricity markets during peak time

I importing:



◦ have to take import quotas into account

### Approaches:

II Elzinga and Hogarty:

- $x$  = local consumption of local production
- $y$  = local production (total)
- $y'$  = total local consumption

$\frac{x}{y}, \frac{x}{y'}$  close to one  
 $\Rightarrow$  small, local mkts

◦ What about Florida Oranges?

◦  $\frac{x}{y}$  very small

◦  $\frac{x}{y}$  one

2] Stigler and Sherwin

◦ Measure correlation of prices

◦ problem: common demand and supply shocks.

Must somehow control for this.

3] Spiller/Wang:

◦  $|p_1^A - p_2^A| < T \Rightarrow$  separate markets

◦  $|p_1^A - p_2^A| > T \Rightarrow$  arbitrage  $\Rightarrow |p_1^A - p_2^A| = T$

◦ measure how often  $|p_1^A - p_2^A| = T$

Why are HHI's important?

◦ Stigler "The Theory of Oligopoly"

◦  $HHI \uparrow \Rightarrow$  collusion  $\uparrow$

◦ Cournot: Lerner index:  $\frac{H}{\epsilon}$  (ie  $\epsilon$  is important as well.)

Originally, the DOJ wanted to take account the change in ease-of-entry.

◦ Now, entry needs to be very quick and very substantial.

Efficiencies (Williamson trade-off) are taken into account in the guidelines. These are not very easy to demonstrate.